

Ministry Resource Projection for 2016

General Fund

Operational resources for the General Fund come from three sources: Disciples Mission Fund, including the Christmas Offering; contributions, primarily through the Mountaintop Fund; and distributions from permanent funds held by the CRMR Foundation and the Christian Church Foundation.

The table shows the actual income for 2013 and 2014, and the budget amounts for 2015. As of the end of September, giving to Disciples Mission Fund was at 95% of 2014. If that trend continues through the end of the year, the actual will be just under the budget amount (\$114,500).

	2013	2014	2015	2016
Congregational DMF	103,704	104,028	95,000	90,000
Christmas Offering	25,562	16,271	20,000	20,000
	129,266	120,299	115,000	110,000
Christian Church Foundation	7,679	9,734	7,500	7,800
CRMR Foundation	35,714	36,212	34,000	36,000
	43,393	45,946	41,500	43,800
Mountaintop Fund	29,922	29,870	25,000	25,000
FCC Colorado Springs		4,400	4,900	4,700
	29,922	34,270	29,900	29,700
TOTAL RESOURCES	202,581	200,515	186,400	183,500
		-1.0%	-7.0%	-1.6%

The Mountaintop Fund is running \$7,000 behind projections as of the end of September.

The budget amount for distributions from the CRMR Foundation in 2015 was low. These should be the same as 2014, and so total resources for 2015 should have been planned at \$188,000.

Operational resources for the General Fund in 2016 will likely fall between \$183,000 and \$188,000.

Ministry Fund

The Ministry Fund depends on contribution and endowment income to cover the expense of staff for a minister to lead the CRMR's camp and conference program. In 2014, these sources brought \$22,500. Actual for 2015 is at 93% of 2014, and so the projection for 2015 is \$22,000.

Projected Ministry Fund resources for 2016, not including event registration fees, are between \$20,000 and \$24,000.

Income and expenses for camp and other programs cannot be budgeted as these vary based on registration. The assumption for 2016 is that these programs will break even.

The CRMR should adopt a goal of increasing the endowment for youth and outdoor ministries. A permanent fund of \$650,000 invested at Christian Church Foundation would fund a part-time ministry position to plan and lead youth and outdoor ministries with the Region.

Evangelism Fund

The Evangelism Fund is primarily dependent on endowment income. Because it funds two ministries, new church development and church transformation, endowment income in the Evangelism Fund is designated to one of these two ministries. Half of the gifts from the congregations of the CRMR to the Pentecost Special Day Offering in Disciples Mission Fund return to the Region to support new church development, providing another source of support for this ministry.

Projected 2016 resources for new church development are \$25,000. Projected 2016 resources for congregational transformation are \$2,400.

Cash Reserves

The CRMR has cash reserves of just over \$100,000 between all three funds. Although these funds can be used to cover budget shortfalls, this should either be accompanied by a plan to increase future income that can be invested in ministry or invested in such a way as to reduce future expenses.

	31-Dec-2014	30-Sep-2015
General Fund	61,107	61,137
Ministry Fund	7,262	7,264
Evangelism Fund - New Church	24,968	24,984
Evangelism Fund - Transformation	8,088	8,088
TOTAL RESERVES	101,425	101,473

Campbell-Stone Memorial Residence

The Campbell-Stone Memorial Residence continues to be held by the CRMR Foundation. The Region has applied for HUD Section 8 funds that, if approved, could substantially increase the market value of the property. Although a sale in 2016 may be feasible, the CRMR will not receive any distribution from the endowment created by the sale until a year following the completion of the sale. This will not affect resources available in 2016.

The task of determining how the CRMR would use distributions from that endowment to invest in ministry remains before the Regional Board. Some of that endowment income can be invested in operational work of the Region; however, the CRMR should also consider substantial investment in innovative ministry, which means investing in innovation in our congregations. The youth and outdoor ministries of the Region are also valuable investments that yield a return of future and present leadership.

Development

The CRMR has, in the past, used a Resource Team to plan and carry out development efforts, primarily focused on annual fundraising. The CRMR's ability to raise annual funds and build permanent funds is enhanced by such a group that can focus on telling the story of ministry in the Region, that is, the stories of ministry in our local congregations and how the work of the Region enables, enhances, and edifies those ministries.

The Resource Team would have a strong communication component, but it would also work with the Center for Faith and Giving to develop a culture of generosity in the CRMR.